



**Lawrence Berkeley National Laboratory  
Project Management Office**

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Number: PMO-1.3  
Revision: 0  
Effective Date: June 1, 2005  
Review Period: 3 years  
Supercedes Issues:

**Title:**

PROJECT ORGANIZATIONAL BREAKDOWN STRUCTURE (OBS)

**Section where used:**

Project Management

Prepared by

Richard Stanton,  
Facilities Project Management

Approved by

Jim Krupnick  
Laboratory Project Management Officer

**Revision Log:**

Rev. No.	Effective Date	Pgs. Affected	Brief Description of Revision

**1.0 PURPOSE**

The Organizational Breakdown Structure (OBS) is a project organization framework for identification of accountability, responsibility, management, and approvals of all authorized work scope.

**2.0 SCOPE**

All projects using the LBNL Earned Value Management System (EVMS) will include an OBS in the Project Execution Plan (PEP).

**3.0 REFERENCES**

DOE Order 413.3.  
LBNL Earned Value Management System Description.  
PMO Procedure 1.1, Project Plan.  
PMO Procedure 1.2, Work Breakdown Structure (WBS).

**4.0 PROCEDURE**

**4.1 Structure**

A project OBS is a depiction of the project organization arranged to indicate the reporting relationships within the project context. The OBS reflects the way the

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project is functionally organized. It is a direct representation and description of the hierarchy and organizations that will provide resources to plan and perform work identified in the Work Breakdown Structure (WBS). The OBS helps management focus on establishing the most efficient organization, by taking into consideration availability and capability of management and technical staff including subcontractors, to achieve project objectives. The OBS is depicted on the Responsibility Assignment Matrix (RAM), where it is used to identify the organization responsible and accountable for every element of the WBS and Scope of Work (SOW).

**4.2 Responsibility**

Project Managers are responsible for the creation of an OBS for their assigned projects.

**5.0 APPENDIX**

Appendix A: Organizational Breakdown Structure (OBS).

## APPENDIX A: ORGANIZATIONAL BREAKDOWN STRUCTURE (OBS)



OBS as part  
of the RAM